

## GIC coming to the UK

GIC 2019 will now be held in Scotland, hosted by the University of Strathclyde, and not in Amsterdam as previously announced at GIC2017.

We are eagerly awaiting a formal announcement of the date and theme but a little bird tells us it will be September 2019. Watch this space.

GIC2019 will be a great opportunity for the UK Implementation community – including all our members and friends – to congregate and share our learning and enthusiasm for the field. UK-IS Board member Melissa Van Dyke will be the Chair of this significant international event.

UK-IS Vice-Chair Annette Boaz will be joining the planning group and will represent UK-IS members and the Society's views in shaping content as part of the wider committee.

UK-IS members will be able to benefit from a reduction in the conference fees – another great reason to become a UK-IS member.

We also plan input to help UK-IS members get the most out of the conference by holding a pre-conference session and developing a curated route through what we expect to be the significant highlights of the conference.

More to follow in the next bulletin.



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## bloggers wanted for the UK Implementation Society

Following a flurry of new blogs on our **website** we are delighted to announce that Dr Mark Pearson has joined the UK Implementation Society team as volunteer Commissioning Editor for Blogs.

Mark is a social scientist and Senior Lecturer in Implementation Science and Knowledge Mobilisation in the Wolfson Palliative Care Research Centre at Hull York Medical School, University of Hull.

Mark is also Co-Editor-in-Chief of the international knowledge translation journal Evidence & Policy, Honorary Senior Lecturer at University of Exeter Medical School, and a member of the National Institute for Health Research's Health Services & Delivery Research (HSDR) Funding Committee.

See our **website** for more details about Mark and our other officers and board members.

## we want you!



Mark will be talent spotting and soliciting authors for blogs to be posted on the website, but if you have an issue you're burning to write about, please contact Mark direct at UK-IS to discuss or propose a topic.

The UK-IS **blog page** is a great place to get your thoughts and observations about implementation science and practice into the public domain: the blog is part of our open access resources and reaches not just other UK-IS members but a large number of international readers.

We have recently added the functionality to **comment** on our blogs as well – please join the debate – it's remarkably easy to do so.

Contact Mark at:

[admin@ukimplementation.org.uk](mailto:admin@ukimplementation.org.uk)

## latest blogs .....

**Active Implementation can bring about lasting change** by Alex McTier

**Nothing so practical as a good theory** by Lisa Forbes

**Integrated Knowledge Translation for Implementation Science** by Anita Kothari

**Could it be that the Implementation Science community is becoming a reality in the UK?** by Mark Pearson



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## member news

**Professor Carl May joined the London School of Hygiene and Tropical Medicine** and gave his inaugural lecture on 17 Sep entitled 'Executing implementation: why is getting new health technology into practice so difficult?' Professor May described his motivation for developing Normalization Process Theory to expand our theoretical understanding of implementation and the more recently developments in his work. His lecture is available via the [LSHTM](#).

**UK-IS Chair Deborah Ghate published an article** in the inter-disciplinary journal *Palgrave Communications* in July 2018 about using implementation science techniques in developing social programmes: read her article, *Developing theories of change for social programmes: co-producing evidence supported quality improvement here*.

**New UK-IS member Stuart Green was awarded the 2018 Brian Turley Patient and Carer Involvement Award** for his research, which explores the co-creation of knowledge within a quality improvement project to implement clinical guidelines. The prize was to have Stuart's research illustrated by artist Sandra Howgate, who managed to convey a sense of a community that has formed around the use of quality improvement to improve the physical health of people with serious mental illness.



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## upcoming events

Meetings, seminars, talk, calls for abstracts, conferences ..... keep on top of what's coming your way in the coming months.

### Global Evidence and Implementation Summit (GEIS), Melbourne, Australia

22-24 Oct 2018 – GEIS will bring together experts from across the world to talk. The summit will share the latest evidence synthesis and implementation science research and practice strategies for improving the lives of individuals, families and communities worldwide.

### Webinar: De-implementation: The complexities of Overuse, Overdiagnosis, and De-Adoption, National Cancer Institute, USA

24 Nov 2018 – 2-3pm (ET) Dr. David Chambers and Dr. Wynne Norton will be joined by Dr. Daniel Niven, Assistant Professor, Depts of Critical Care Medicine & Community Health Sciences, Cumming School of Medicine, University of Calgary, who will give an overview of work on de-implementation. Dr. Norton will provide cancer specific examples and insights. Register [here](#).

### 7th International Conference on Evidence-Based Healthcare, Ajman, UEA

1-3 Nov 2018 - The theme chosen for this year is Re-imagining Evidence-Based Medicine (EBM). EBM has become one of the main competency domains for all health professionals. However how to teach and implement it is still a challenge.

### Seminar with Professor Glenn Robert, St George's Tooting, London

22nd Nov 2018 – 4-5pm - Professor Glenn Robert, one of the originators of experience based co-design will be giving a seminar. E-mail: [A.Stravolemova@sgul.kingston.ac.uk](mailto:A.Stravolemova@sgul.kingston.ac.uk) to reserve a place.

### Thinking with design for global health, The Royal Society of Medicine, London

5 November 2018 - This event asks how design can contribute to creative problem solving in global health. Part of the day will specifically focus on transferring designs across populations and contexts. It is suitable for academics, practitioners, designers and improvers who are interested in health and social care services that are built around the people who will use them.

### Seminar – Obesity, stigma and relexive embodiment, Kings College, London

6 Nov 2018 – 4-5pm – Free seminar on implementation and improvement. Dr Oli Williams, University of Leicester, will examine weight-based stigma, showing its unhelpfulness and exploring how understanding this can change public health. This seminar is part of a series organised by the Centre for Implementation Science at NIHR CLAHRC South London.

### 11th Annual Conference on the Science of Dissemination and Implementation in Health, Washington DC, USA

3-5 Dec 2018 - co-hosted by the National Institutes of Health (NIH) and AcademyHealth, this year's conference is guided by the theme Scaling up Effective Health and Healthcare: Advancing the Research Agenda and Necessary Infrastructure. It will focus on strategies for scaling up effective interventions across communities, health systems, networks and countries, and efforts to build capacity for implementation science, with an emphasis on low-resource settings.

### Implementation Science Conference (3rd edition), Utrecht, Netherlands

8 Feb 2019 – The conference will be focusing on exploring: What actions do you undertake to implement guidelines effectively? How do you ensure a particular change leads to the desired result?

### U.K. Knowledge Mobilisation Forum, Newcastle upon Tyne

20-21 March 2019 - The UK Knowledge Mobilisation Forum is a space for collaborative learning and reflection amongst those engaged in the art and science of sharing knowledge and ensuring that it can be used.

### International Forum on Quality and Safety in Health, Glasgow

March 2019 - One of the world's largest conferences for healthcare professionals committed to improving patient care and safety. The call is open for **poster abstracts** until 6 November. The year will have a specific theme on Improvement Science and Research.

**Quality & Safety Improvement Research Network (QIRN) meeting, Bergen, Norway**  
25-26 April 2019 – Annual meeting convened by Professor John Ovretveit from the Karolinska Institute and co-hosted by Haukeland Hospital Bergen and Hesle Fonna. The meeting is for any researcher whose study, proposal or publication could be improved by independent expert feedback from an international group, and who would benefit from connecting with other researchers in the field. QIRN is not restricted to PhD researchers, although these are given the highest priority for selection. The meeting also includes site visits to local improvement and implementation projects. Contact Professor Ovretveit ([jovretbis@aol.com](mailto:jovretbis@aol.com)) for details.

**NIHR CLAHRC South London Implementation Science Masterclass, Guy's Campus, King's College, London**

16 - 17 Jul 2019 - The Masterclass is a two-day course for health professionals, researchers, patients and service users, policymakers, commissioners and NHS managers who want to ensure clinical practice is evidence-based. Email [clahrcshortcourses@kcl.ac.uk](mailto:clahrcshortcourses@kcl.ac.uk) to register your interest.

**2<sup>nd</sup> UK Implementation Science Conference, Denmark Hill Campus, King's College, London** 18 Jul 2019 - Hosted by NIHR CLAHRC South London, the conference will bring together applied-health researchers and policy makers from around the world to share how best to implement evidence-based practice and clinical research within health and social care. Email [clahrcshortcourses@kcl.ac.uk](mailto:clahrcshortcourses@kcl.ac.uk) to register your interest.

## UK-IS events

**The UK Implementation Society is delighted to welcome Janet Grauberg to our team of volunteers.**

Janet, an organisational learning consultant with a background in children's social care, has joined the volunteer team to help develop the UK-IS offer of member events, and is looking for your ideas. Janet wants to know:



**are you interested in practice-sharing and knowledge-sharing events about implementation?**

UK-IS events would aim to complement the academic conferences and forums that we already promote to members, and would provide an opportunity for implementation practitioners in particular to share their experiences and learn from each other, as well as hearing about emerging knowledge in the field of implementation studies.

Early ideas include:

- face-to-face events – possibly evenings
- lunchtime webinars
- occasional daytime or “breakfast” sessions

If there is sufficient interest it may also be possible to arrange sustained activities such as journal clubs or action learning sets.



### event formats

*What kinds of event formats would be most attractive?  
What has worked for you in the past?*

### topics

*Which topics would you be interested to hear and learn about?*

### help

*Can you host an event in your building?  
Can you host a webinar if your organisation has a webinar package you can use?*

### ideas

*Are there topics you would like to speak on?  
Topics that you would like to discuss with others?*

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## News from Canada

**UK-IS member Dr. Melanie Barwick shared news of the launch of a new educational and planning resource for implementation THE IMPLEMENTATION GAME.**

The game was developed by Dr. Barwick, an implementation scientist at The Hospital for Sick Children and Professor at the University of Toronto, and is comprised of a card deck, board game and worksheet. It is designed to be 'played' by a group of people who are either learning about or planning for implementation.

Informed by the evidence base in implementation science, the game incorporates key elements of implementation such as implementation team, process, factors, strategies and evaluation of implementation outcomes.

The game is now on sale – click [here](#) to order yours.

### The Implementation Game®



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Contact Janet with your ideas, suggestions and offers via the main office at [admin@implementation.org.uk](mailto:admin@implementation.org.uk)



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## jobs &amp; opportunities

**NIHR Fellowships**

The newly created NIHR Academy has just launched its first round of fellowship following its recent review and restructuring of its fellowship programmes.

There is now a more simplified structure: Pre-doctoral, Doctoral, and Advance Fellowships (which covers the spectrum of early career post-doctoral research to more established researchers). The Doctoral and Advanced Fellowships are now open.

As part of the fellowship restructuring, NIHR will not be running a Knowledge Mobilisation (KM) Fellowship scheme this year. Instead, those interesting in knowledge mobilisation and implementation are encouraged to apply through the Advance Fellowship scheme. NIHR has advised that the Knowledge Mobilisation Fellowships may be embedded with new NIHR Applied Research Collaborations in the future.



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knowledge  
resources

**A manifesto for spread** - Tara Donnelly Chief Executive of the Health Innovation Network (South London's Academic Health Science Network) has written a blog about spreading innovation in health at scale to benefit the many hundreds or even millions of citizens in the UK.

**Putting Evidence to Work - A School's Guide to Implementation** - The guidance from EEF aims to describe and demystify the professional practice of implementation and document our knowledge of the steps that effective schools take to manage change well. It can be used to apply any school improvement decision: programmes or practices; whole-school or targeted approaches; internal or externally generated ideas.

**Navigating the sustainability landscape: a systematic review of sustainability approaches in healthcare** - The sustainability of intervention post-implementation is still poorly understood. Laura Lennox and colleagues at the North West London CLAHRC recently published a systematic review exploring sustainability approaches in healthcare.

**Implementation Facilitation Training Manual (Version 2)** - Quality Enhancement Research Initiative (QUERI) published a training manual on using facilitation as a strategy for implementation. The manual provides information and resources for individuals seeking to understand the processes for facilitation and supports the development of skills needed to help organisations implement clinical innovations.

**QUERI Implementation Guide** - The guide is an introduction to how to approach doing implementation research, from theory and methods to evaluation.

**QUERI Implementation Roadmap: Supporting More Rapid Innovation and Sustainability in a Learning Health Care System** - A webinar by Nick Bowersox, David Goodrich and Amy Kilbourne. The webinar provides an overview of the QUERI Implementation Roadmap, a tool that can support VHA strategic efforts to support a learning health system through the scale-up, spread, and sustainability of effective policies and practices.

**Build the QI Skills of the Right People** - This short video by Michael Pugh from the IHI shares advice on QI training for staff.

**NCEC Implementation Guide** - The National Clinical Effectiveness Committee (NCEC) in Ireland has published an Implementation Guide and Tool Kit for National Clinical Guidelines. The Implementation Guide is primarily to support those involved in the development and implementation of National Clinical Guidelines, for planning implementation activities. However, NCEC suggest that it will also be of use to those involved in the development and implementation of other evidence-based interventions, such as clinical practice guidance; policies, procedures, protocols and guidelines (PPPGs), and audit recommendations.

**Design principles for stakeholder engagement for implementation & improvement** - New Open access paper outlining a set of design principles for stakeholder engagement for implementation and improvement.

**The spread challenge** - A new publication from The Health Foundation on supporting the successful uptake of innovations and improvements in health care in the UK.

**Children's Social Care What Works Centre update**

The *What Works Centre for Children's Social Care* in England has been gearing up over the summer, advertising for a new Executive Director and seeking volunteer local authorities to work as co-design partners. It is currently consulting on the evidence standards it will use (Evidence Standard) and prototyping the use of "Evidence Masterclasses" as a way of supporting implementation by practitioners and decision-makers of effective interventions and practice systems.

# training

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## IHI Open School

There are more than 30 online courses on offer through a range of media, including narrative, video, and interactive discussion. The courses create a dynamic learning environment to inspire students and health professionals of all levels. For more information visit IHI Open School.

## Implementation and Improvement Science MSc King's College London

The core modules for this course are: principles of implementation and improvement science, measurement and evaluation of healthcare practice, issues in the conduct of health services research, and a dissertation.

## Implementation & Improvement Science

– Masters level module in Implementation and Improvement Science delivered in Jan-Jun 2019. For details contact **Annette Boaz**.

**IHI Virtual learning** - Leading Quality Improvement: Essentials for managers. The course aims to enhance engagement and deepen understanding of QI. Participants will learn how to focus their staff's efforts and improve processes to more effectively achieve organisational strategic goals. The course will start in January 2019.

## Knowledge into Action, Oxford University

20-24 May 2019 - This module aims to introduce you to implementation science and related interdisciplinary perspectives on the links between research evidence, practice and policy. Lectures and seminars will cover models and tools for implementing evidence. Teaching will be led by Professor Trish Greenhalgh and Dr Kamal R. Mahtani, both clinicians and researchers at the Nuffield Department of Primary Care Health Sciences.

## Online Courses and Certificate Program in Implementation Science, University of California San Francisco

The Online Certificate Program is a part-time program consisting of a series of six online courses focused on theories and methods relevant to the design of strategies to facilitate uptake of health-related interventions. All materials will be accessed via the course website.

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# jobs & opportunities

## Implementation Specialist Required

The University of North Carolina at Chapel Hill are seeking applications for a position in implementation science and support with the Impact Center at the Frank Porter Graham Child Development Institute.

The successful applicant will:  
serve as a project leader on funded implementation science projects; deliver a range of implementation supports to various agencies, groups and programs; assist with development of implementation tools, measures and other resources as well as engaging in implementation research and evaluation.  
More information [here](#)

## in other news.....

## Implementation at the heart of new NIHR Applied Research Collaborations (ARCs)

Over the summer, the NIHR announced £150m investment in applied health research through the creation of Applied Research Collaborations (ARCs). ARCs will replace Collaborations for Leadership in Applied Health Research and Care (CLAHRCs) and undertake applied health and care research and support implementation of research into practice. Healthcare organisations will be able to apply for the five-year funding on behalf of a collaboration of health and care providers, commissioners, local authorities, universities, private companies, charities, and academics. Each ARC will have an Implementation Lead, who's role will be to work across the collaboration members to embed implementation science into the work of the ARCs and facilitate the implementation of research into practice.

## Implementation down under

Andrew Walker, the UK Implementation Society's Knowledge Resources Officer, is heading to Melbourne for the Global Evidence and Implementation Summit in late October. Andrew will be presenting his work exploring the factors influencing the sustainability of a complex intervention for osteoarthritis (ESCAPE-pain) in England. He will report back on his experiences of GEIS 2018 and engaging with the implementation community from across Australasia and beyond.



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## SUBMISSIONS FOR THE NEXT ISSUE

Please forward all submissions for the next issue to the Society's Knowledge Resources Officer, Andrew Walker, by  
**30<sup>th</sup> November 2018**  
at [admin@ukimplementation.org.uk](mailto:admin@ukimplementation.org.uk)

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## about us

Across the world, scientists, policy makers, funders and practitioners recognise that there is an implementation gap between what we know about effective services, and how we deliver them in practice.

In social care and in health and education as well as in other areas of services for people, the fields of implementation, improvement and innovation science and practice are rapidly developing, aiming to pool knowledge and knowhow in order to bridge this gap more quickly.

The UK Implementation Society (UK-IS) is working to promote, increase and sustain knowledge and understanding of the science and practice of effective implementation. We bring together professionals and students working to share cross-disciplinary learning to address the implementation gap. UK-IS is funded entirely by donations and subscriptions.

Contact us at  
admin@ukimplementation.org.uk



**do you  
want access  
to other  
resources  
like this?**

**Are you interested in improving the effectiveness of services using the latest knowledge from the globally developing field of implementation science and practice?**

## If so join UK-IS

The UK Implementation Society was formed by an independent group of researchers, practice leaders, and policy professionals working in academia, central and local government and the third sector. It is one of a number of similar groups developing across the world.

The UK Implementation Society is for people who want to be part of a multidisciplinary learning community working towards the implementation of more effective services for people and communities.

We are building a range of activities and resources to bring people together and develop the field in the UK.

### Members have access to these opportunities:

- Meet and share learning with others working in policy, practice, and science across a wide range of services to people
- Reduced fees for learning and networking events, seminars and conferences both virtual and physical, at different locations around the UK
- Access and contribute to online and other resources including publications, learning resources, links and information on relevant events and developments in implementation science and practice around the world



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To join and for more information on the Society visit:

**[www.ukimplementation.org.uk](http://www.ukimplementation.org.uk)**

Published in the UK by  
The UK Implementation Society  
A Charitable Incorporated Organisation registered  
in England and Wales, number 1175244

[www.implementation.org.uk](http://www.implementation.org.uk)

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